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[REDACTED]  
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22 JUL 1963

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**MEMORANDUM FOR:** Director of Security, CIA

**ATTENTION :** Chief, Special Security Center

**SUBJECT :** (TS) National Reconnaissance Program  
Physical Security Policy, Directive No. 4

[REDACTED]

**REFERENCES :** A. [REDACTED] dtd 1 Jul 63 to Director,  
Program B, from C/SSC, Same Subject  
B. [REDACTED] Cy 7 referred to C/SS/OSA

1. The Physical Security Policy as set forth in the proposed directive when promulgated will receive cognizance by this Office to the degree deemed feasible and practicable. Fortunately, the proposed directive (page 2) takes cognizance of the imperative need for a flexible approach to the physical security techniques utilized to protect these covert projects.

2. As you have recognized by the "flexibility paragraph", it would be a rare situation, indeed, wherein the total of recommended physical security techniques would be employed and still an effective covert program maintained. Another factor which should be recognized is, of course, that when we levy requirements upon contractors for the modification of their structures to satisfy our security requirements, the cost of such modifications is ordinarily borne by the government. To apply the proposed standards to the numerous firms involved in our projects would undoubtedly result in charges to the government which could run into hundreds of thousands of dollars.

3. Another problem which would confront us in endeavoring to satisfy completely the provisions of the proposed directive would, of course, be in the area of the security

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NRO review(s)

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manpower available to me. As you are aware, the OSA Security Staff is extremely hard put to keep up with the day-to-day management of an effective security program for the operational aspects of our projects, and I would not desire to have this Staff change its method of operations to such a degree that the security of our operations would suffer.

(Signed) Jack C. Ledford

**JACK C. LEDFORD  
COLONEL, USAF  
Assistant Director  
(Special Activities)**

OSA/SS: [redacted] (19 July 1963)  
Distribution.

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